

**NEW YORK STATE RELIABILITY COUNCIL  
2021 MONTHLY CASH FLOW ESTIMATE<sup>1</sup>**

Estimated Monthly Expenses & Receipts (x \$1000)

Budget Item	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	TOTAL <sup>2</sup>
UM Retainers	29	0	0	29	0	0	28	0	0	29	0	0	115
UM EC Mtg Fees	6	6	6	5	6	6	6	5	6	6	6	6	70
UM Other Mtg Fees	3	3	4	3	3	4	3	3	4	3	3	4	40
UM Expenses	0	0	0	0	0	0	2	2	1	2	2	1	10
Legal Services	13	12	13	12	13	12	13	12	13	12	13	12	150
Consulting Services	22	8	8	22	7	8	22	8	7	22	8	8	150
Executive Secretary	5	5	6	5	5	5	5	6	5	5	6	5	63
Accounting	1	0	1	4	0	0	1	0	1	0	1	0	9
Adm. Assistant	1	0	1	0	1	1	0	1	1	0	1	1	8
Insurance	0	0	0	53	0	8	0	0	0	0	0	0	61
Meeting Expenses	0	0	0	0	0	0	1	2	1	2	1	1	8
NAESB Dues	0	0	8	0	0	0	0	0	0	0	0	0	8
Office Supplies	0	1	0	0	1	0	0	1	0	0	1	0	4
<b>Total Mo. Expenses</b>	<b>80</b>	<b>35</b>	<b>47</b>	<b>133</b>	<b>36</b>	<b>44</b>	<b>81</b>	<b>40</b>	<b>39</b>	<b>81</b>	<b>42</b>	<b>38</b>	<b>696</b>
<b>Assessments</b>	<b>195</b>			<b>150</b>			<b>150</b>			<b>180</b>			<b>675</b>
<b>Month End Balance (Est. 12/31/2020 Balance = \$90K)</b>	<b>205</b>	<b>170</b>	<b>123</b>	<b>140</b>	<b>104</b>	<b>60</b>	<b>120</b>	<b>89</b>	<b>50</b>	<b>149</b>	<b>107</b>	<b>69</b>	

**2021 NYSRC AFFILIATED MEMBER ESTIMATED MEMBERSHIP FEE AND ASSESSMENT SCHEDULE<sup>3</sup>**

JANUARY 1 (1 <sup>st</sup> Quarter)	APRIL 1 (2 <sup>nd</sup> Quarter)	JULY 1 (3 <sup>rd</sup> Quarter)	OCTOBER 1 (4 <sup>th</sup> Quarter)
Membership Fees @ \$5K (9) = \$45K TO Assessments @ \$25K (6) = \$150K	TO Assessments @ \$25K (6) = \$150K	TO Assessments @ \$25K (6) = \$150K	TO Assessments @ \$30K (6) = \$180K
Total \$195K	\$150K	\$150K	\$180K

<sup>1</sup> Prepared in accordance with the NYSRC 2021 Budget and 2021 Funding Mechanism, approved by the NYSRC Executive Committee on July 17, 2020.

<sup>2</sup> The 2021 budget item expenses in this column are consistent with those in the 2021 Budget.

<sup>3</sup> The total estimated total payment by each TO in 2021, assuming the actual expenses will be as budgeted = \$110,000. This is the same amount paid by the TOs in 2020.